BACHEM HALF-YEAR RESULTS 2021

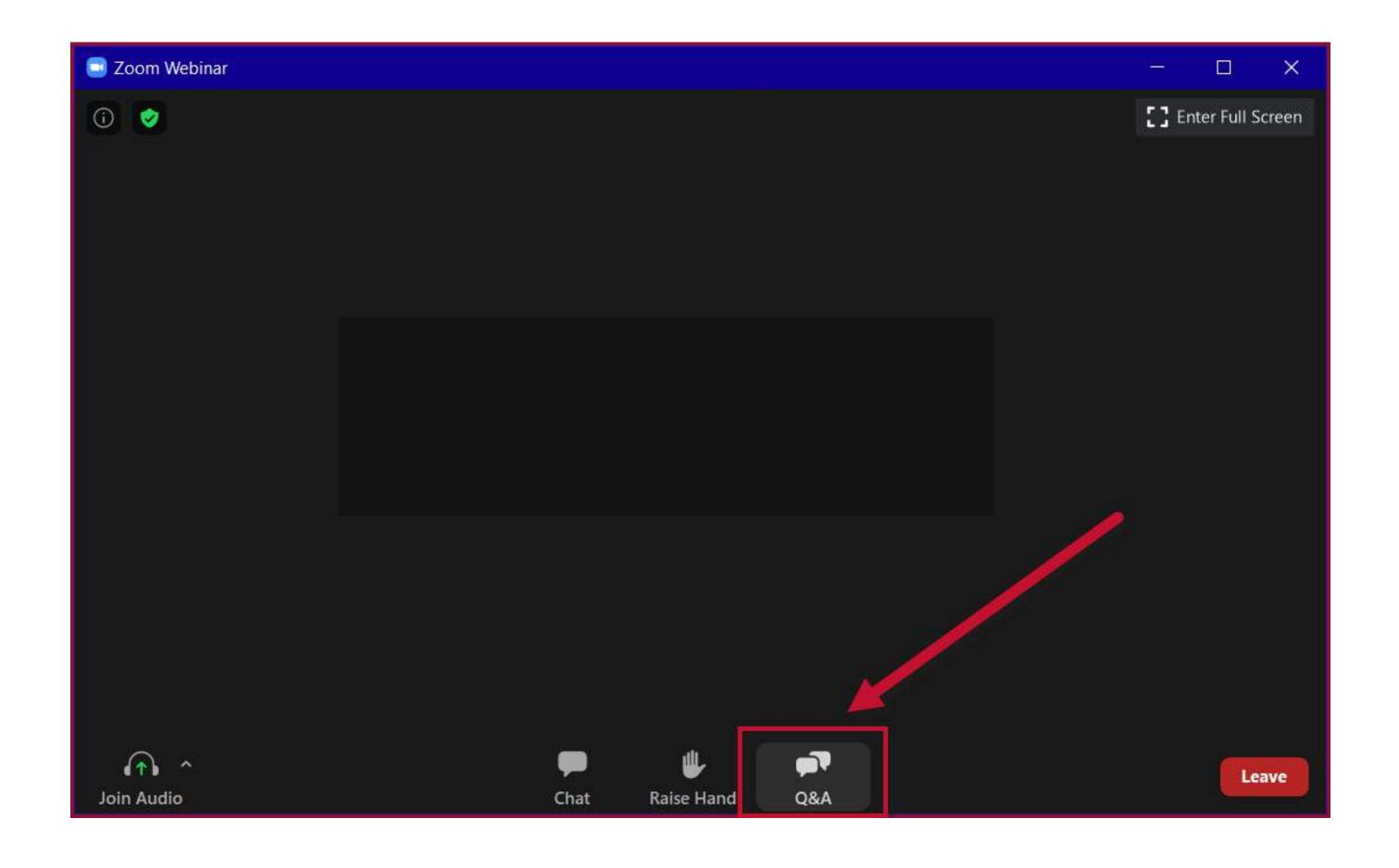
Date | Location | Name | August 27, 2021 Bubendorf Thomas Meier / Alain Schaffter



HOUSEKEEPING

Write to us in the **Q&A** section anytime.

At the end of the presentation we will have time for questions.





SPEAKERS



Thomas Meier CEO

Alain Schaffter CFO



Daniel Grotzky (Moderator) Head Group Communication



AGENDA

- Half-Year Results 2021
- Financial Review H1 2021
- Outlook 2021
- Q&A

Thomas Meier Alain Schaffter Thomas Meier All



HALF-YEAR RESULTS 2021

Thomas Meier



STRONG GROWTH IN FIRST HALF OF 2021



Growth across all product categories & geographies

CAPEX investment of CHF >50 million in first half of the year 107 new positions created to a total of 1 636 employees globally

Half-Year Results 2021



KEY FIGURES H1 2021

	H1 2021	H1 2020	Change CHF	Change LC
Sales (in CHF million)	239.1	177.1	+ 35.0%	+ 39.5%
EBITDA (in CHF million) in relation to sales	75.5 <i>31.6%</i>	53.0 29.9%	+ 42.5%	+ 52.4%
EBIT (in CHF million) in relation to sales	61.9 <i>25.9%</i>	40.3 22.7%	+ 53.9%	+ 66.6%
Net income (in CHF million) in relation to sales	53.1 22.2%	32.8 18.5%	+ 61.8%	
Earnings per share (in CHF)	3.80	2.35	+ 61.8%	
Cash flow from operating activities (in CHF million)	59.8	58.7	+ 1.8%	
Number of employees (in full-time equivalents)	1 580	1 475 ¹		

¹ Value as per December 31, 2020



OUTLOOK 2021: COMMITMENT TO PROFITABLE GROWTH

Sales:	 CHF 500 million in 2 Average annual grov (2022-2026)
EBIT:	 Growth by percentage
Capacity:	 Global investment vo years

2021 wth of about 15% over next five years

ge ahead of sales

olume of over CHF 500 million in the next five

Half-Year Results 2021



GROWTH IN ALL PRODUCT CATEGORIES

in million CHF	H1 2021	Change in local currency	Change in CHF	Sales share
Research & Specialties	22.6	+48.1%	+43.7%	9.4%
CMC Development	68.3	+35.1%	+30.7%	28.6%
Commercial API	148.2	+40.3%	+35.8%	62.0%
Total sales	239.1	+ 39.5%	+ 35.0%	100.0%

Note to analysts:

Former reporting APIs *roughly corresponds* to Commercial API and CMC Development. Former reporting in Research Chemicals *roughly corresponds* to Research & Specialties.



GEOGRAPHICALLY BALANCED

in million CHF	H1 2021	Change in local currency	Change in CHF	Sales share
Europe/Asia	116.9	+ 42.2%	+ 41.3%	48.9%
North America	122.2	+ 36.9%	+ 29.5%	51.1%
Total sales	239.1	+ 39.5%	+ 35.0%	100.0%

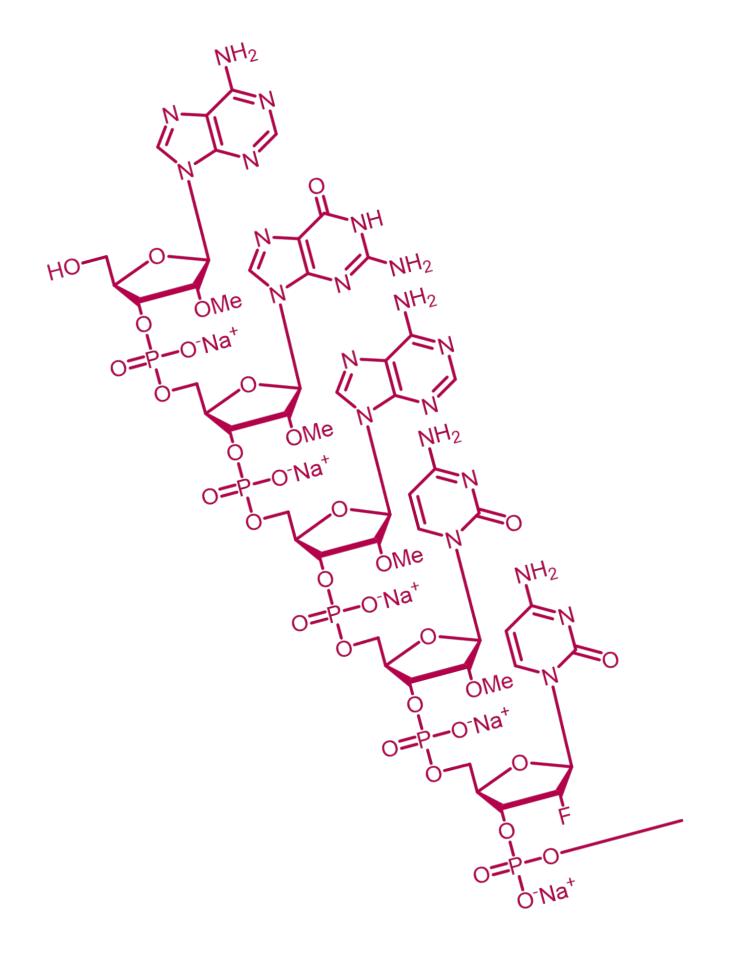
Stronger balance between Europe/Asia and North America region.

North America growth in CHF affected by appreciation of CHF against USD .





UPDATE OLIGONUCLEOTIDES



- Oligonucleotide business is on track.
- Develop as a second strategic pillar alongside peptides.
- Goals remain CHF 100 million sales medium-term,
 - aim to be among top three oligo CDMO.
- Expanding commercial activities.
- New manufacturing capacity to go online by end of Q4/2021.



SUSTAINABILITY AT BACHEM: AS AN ELEMENT OF ONGOING BUSINESS...



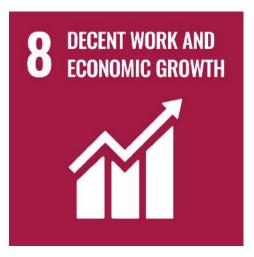


Bachem's business model makes ongoing contribution to key UN SDGs

Enable treatment of wide range of diseases in partnership with customers.

Vocational training and ongoing education to maintain highly-skilled work force







Responsible employer and strong commitment to sustainable growth and ongoing innovation

Employee and community safety, sound management of chemicals, reduction of release to air, water and soil and reduction of waste generated



SUSTAINABILITY AT BACHEM: ...AND FURTHERED THROUGH SPECIFIC TARGETS.

Energy Consumption

 Reduce in energy consumption per FTE by 20% by 2026

Occupational Health & Safety

 Reduce Lost Time Incident Rate to ≤ 1.0 by 2026

Sustainability Management at all sites examined through EcoVadis: Silver Medal (top 25%).

<u>DEEP-DIVE WEBINAR</u> <u>AUGUST 31, 17:30 CET</u>

Global Greenhouse Gas Emissions

- Halve GHG emissions per FTE by 2026
- Achieve climate neutrality by 2030



12 RESPONSIBLE CONSUMPTION AND PRODUCTION

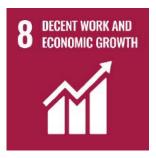
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Diversity and Equal Opportunity

- Increase proportion of women in workforce
 & management by 10% by 2026
- Reflect the local communities we are part of in Bachem's workforce







SILVER

2020 ecovadis Sustainability Rating

BACHEM

FINANCIAL REVIEW H1 2021

Alain Schaffter



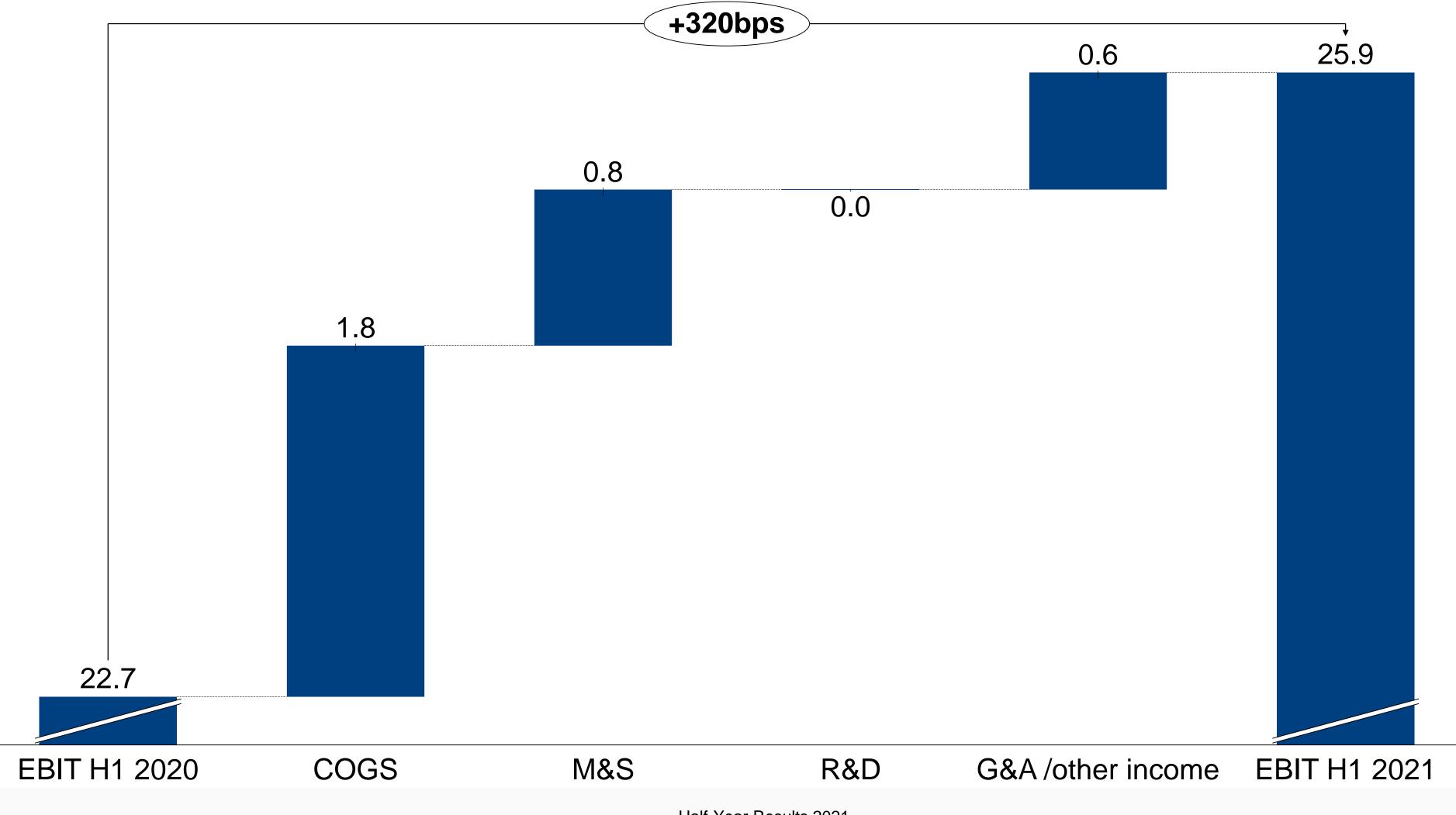
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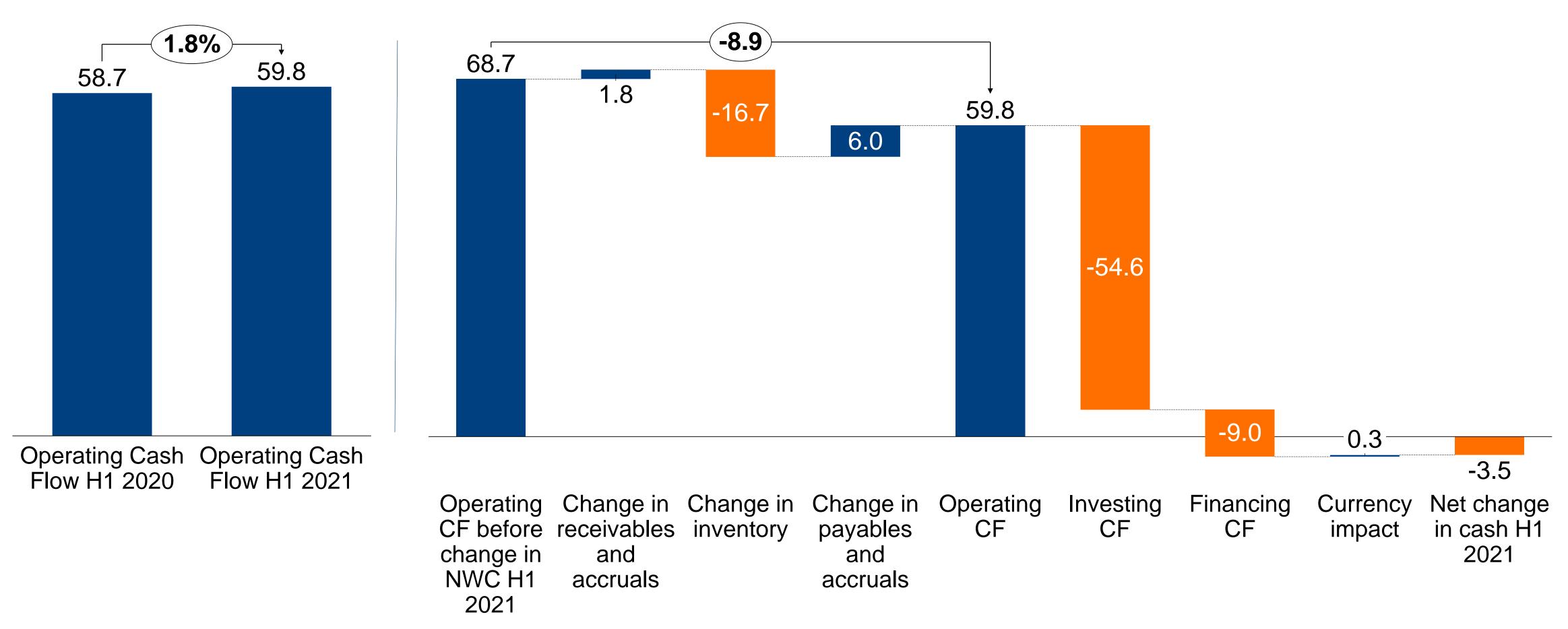
DRIVERS OF EBIT MARGIN INCREASE FROM 22.7% TO 25.9% (IN %)



Half-Year Results 2021



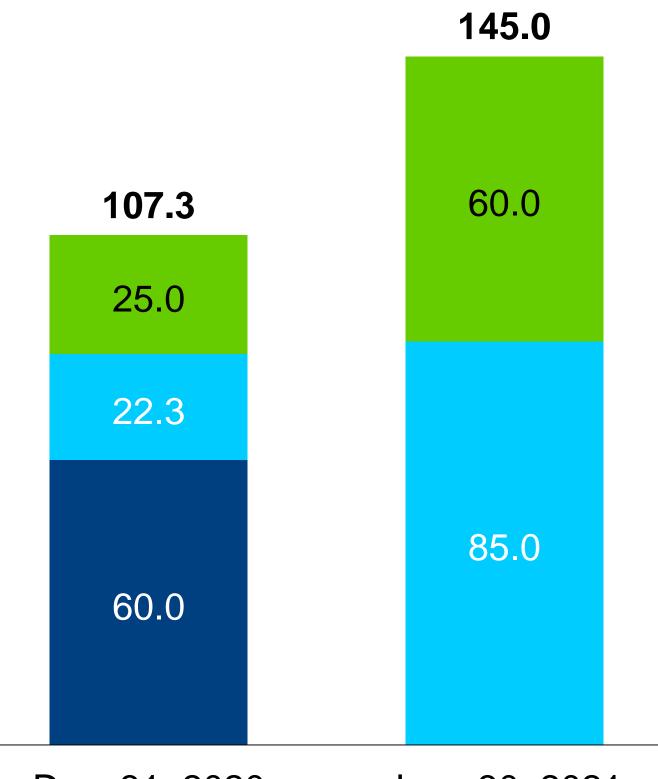
INCREASED OPERATING CASH FLOW BY 1.8% TO CHF 59.8 MILLION (IN CHF MILLION)







STABLE EQUITY RATIO (IN CHF MILLION)

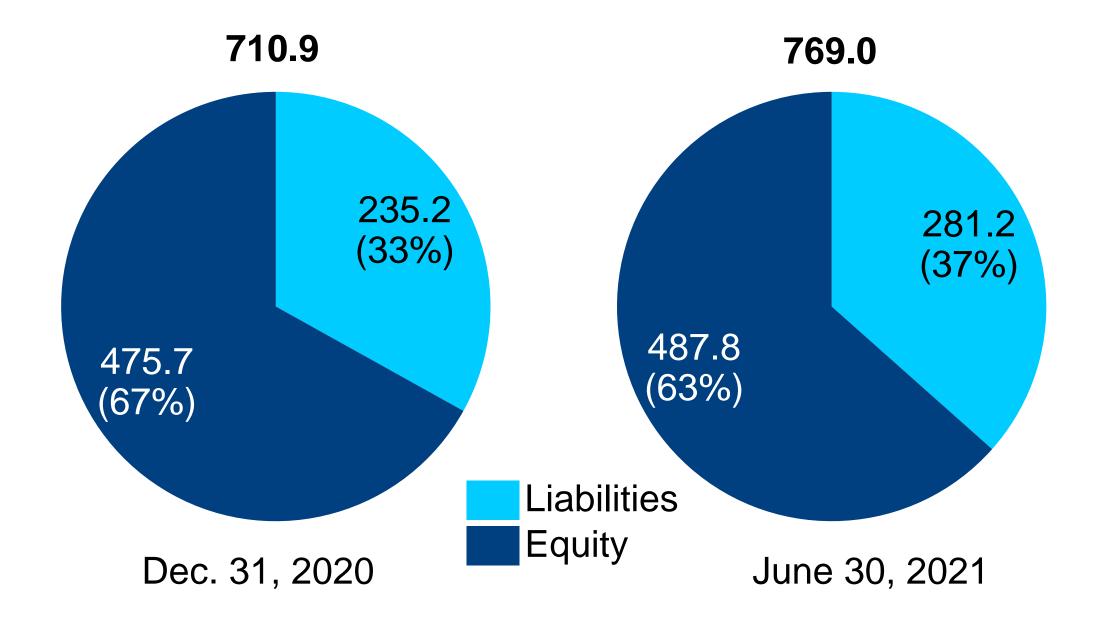


Dec. 31, 2020 June 30, 2021

Current loan Ingro Finanz AG

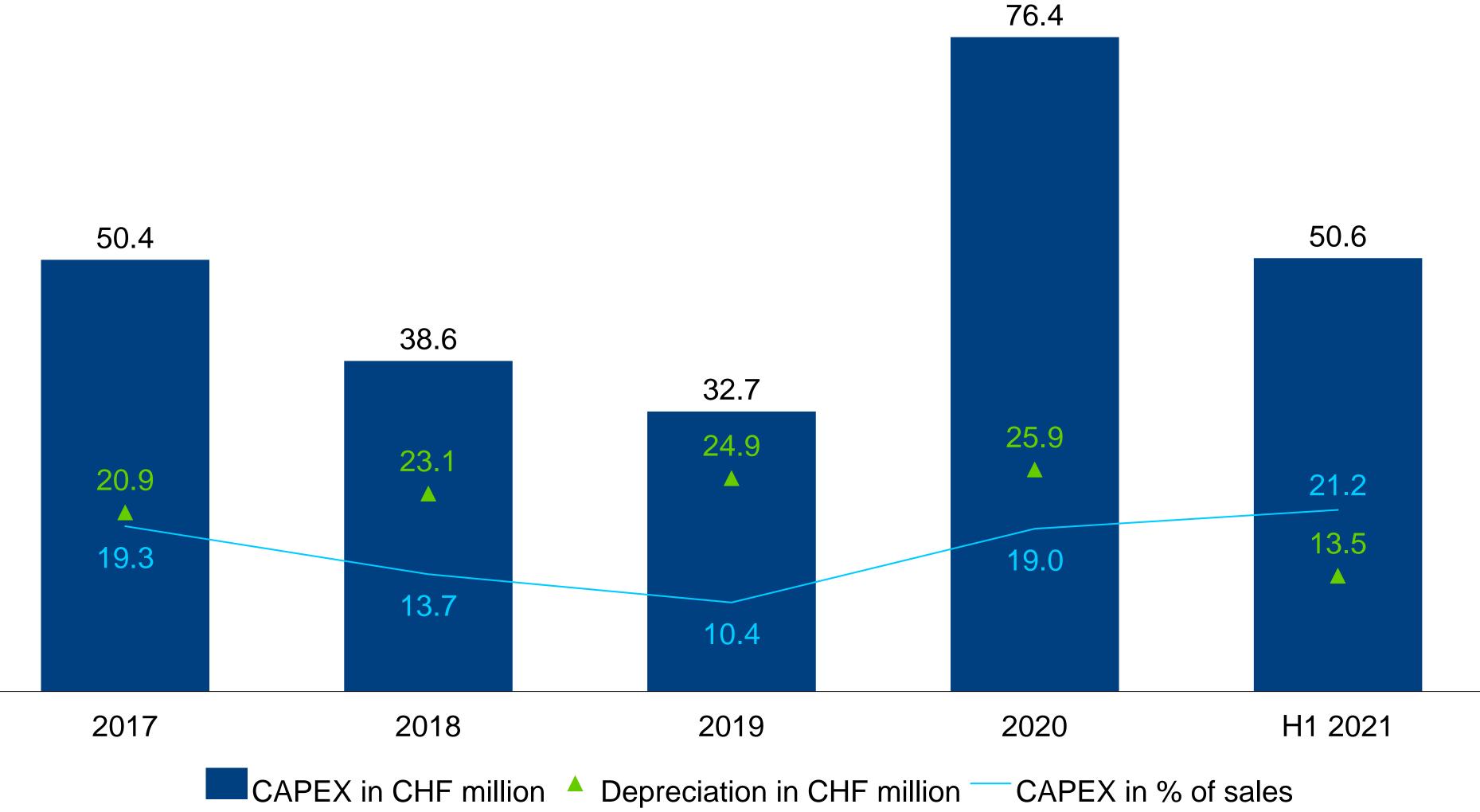
Current loans bank

Non-current loans bank





CAPEX OVERVIEW 2017 – H1 2021





Half-Year Results 2021



OUTLOOK 2021

Thomas Meier



DYNAMICS & GROWTH DRIVERS

Internal factors

- NCE pipeline with >150 projects
- US-FDA approved four products with Bachem drug substances in H1 2021
- Strong productivity & profitability dynamic
- Success of oligonucleotide offering at all clinical stages
- Positive results in securing captive peptide business
- Capacity investments in all GMP locations for future growth

External factors

- Outsourcing trend in Pharma and Biotech
- Market expansion for peptide and oligonucleotide therapeutics
- New applications
- New formulations



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Half-Year Results 2021



QUESTIONS

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THANK YOU FOR YOUR ATTENDANCE!

Question? Send an e-mail to... ir@bachem.com media@bachem.com





DISCLAIMER

This presentation contains certain forward-looking statements. These forward-looking statements may be identified by words such as 'believes', 'expects', 'anticipates', 'projects', 'intends', 'should', 'seeks', 'estimates', 'future' or similar expressions or by

discussion of, among other things, strategy, goals, plans or intentions. Various factors may cause actual results to differ materially in the future from those reflected in forward-looking statements contained in this presentation, among others:

- 1 pricing and product initiatives of competitors;
- 2 legislative and regulatory developments and economic conditions;
- 3 delay or inability in obtaining regulatory approvals or bringing products to market;
- 4 fluctuations in currency exchange rates and general financial market conditions;
- negative results of clinical trials or research projects, unexpected side-effects of pipeline or marketed products;
- 6 interruptions in production;
- 7 loss of or inability to obtain adequate protection for intellectual property rights;
- 8 litigation;
- 9 loss of key executives or other employees; and
- 10 adverse publicity and news coverage.

Any statements regarding earnings per share growth is not a profit forecast and should not be interpreted to mean that Bachem's earnings or earnings per share for this year or any subsequent period will necessarily match or exceed the historical published earnings or earnings per share of Bachem.

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5 uncertainties in the discovery, development or marketing of new products or new uses of existing products, including without limitation



LEADING PARTNER NTIDES BACHEM



